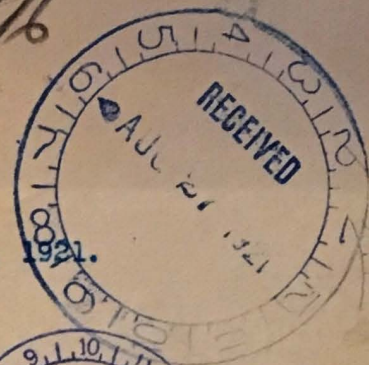




THE SECRETARY OF THE TREASURY
WASHINGTON

Mr. Husband

August 26, 1921.



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AUG 27 1921

MAILS & FILES



Honorable James J. Davis,

Secretary of Labor.

My dear Mr. Secretary:

I received your letter of August 11th, calling attention to the fact that a patrol is being kept on the Mexican Border by the Public Health Service, the Coast Guard, the Customs Service, the Prohibition Enforcement Service, the Federal Horticultural Board, and the Immigration Service, and suggesting that a considerable saving could be made and a much more efficient service maintained if these different branches of the Government could cooperate under the direction of one administrative officer.

The nature of the services performed by the different branches of the Government is so varied that I doubt whether their activities could be effectively consolidated or supervised by one administrative officer. There is every reason, however, why the several services should cooperate with each other to the utmost and operate in the closest contact. I think the best way to accomplish this result would be to have a conference of the heads of the various bureaus concerned, so that a full discussion may be had and appropriate recommendations made to the several Department heads.

If this suggestion meets with your approval, I shall be glad to give the necessary instructions to the representatives of this Department to attend the conference.

Sincerely yours,

A. C. Mellon